

### Attendees:

Jamie Attard (Gates Foundation); Carolyn Culey (Development Initiatives, IATI Sec.); Yohanna Loucheur (Canada); Annelise Parr (UNDP, IATI Sec.); Alasdair Wardaugh (DFID); Elie Gasagara (INGO Accountability Charter); Samuel Blazyk, Sohir Debbiche (AfDB); Absent: Zefania Romalahy (Madagascar)

MAG members met to review an early draft document and guiding questions around the development of mission and vision for IATI and to consider how far it could take this work to support the Board, once elected. Main discussion and decision points are as follows.

### Minutes:

#### ➤ **Contribution of MAG to Board**

- Role of MAG is to help the board to hit the ground running and quickly get to a position to present recommendations to MA.
- Board should take note of SC request for options rather than binary recommendations for MA review. The Board should be encouraged to present a bold long-term vision supported by a couple of different scenarios in each area of recommendation.
- Sec points out an issue around sequencing of this work; logically, the mission/vision work should be concluded and form the basis of the workplan/budget to be presented for Years 4/5 (Sept 2016-Aug 2018); however for operational reasons the budget and work plan need to be developed in parallel.

#### **Action:**

- MAG to develop a paper for the new Board listing out the key priorities for its initial consideration. (Sec to take first cut)

#### ➤ **Vision/Mission/common values**

- The two sessions of the Steering Committee meeting provided enough direction to develop a proposal around the future strategic engagement of IATI. The draft paper is regarded by the members as a good background document for the board meeting, though a further iteration of the paper for the MA would be a briefer sub-set of this document.
- MAG considered when to seek the feedback of the volunteers from the SC and agreed to take the drafting one stage further before widening the consultation to that group.
- Group confirms amongst themselves what is intended by 'vision' (the broader change we want to see) and 'mission' (IATI's role in achieving / moving towards that vision). Yohanna offers to circulate an initial articulation of how this might look.
- The Board should present a bold vision for the long-term. This can be accompanied by 1-2 year strategy outlining the steps towards the vision.
- In the context of discussion on Nairobi GPEDC meeting in November it was agreed that any new articulation of mission and core values should not be time-bound (such as Accra, Busan) but should underline principles and theory of change.
- Common values should reflect the values of the MA and be a basis for board members' decisions on behalf of members, whether on hosting, budgeting strategy, or other.

- It should be clear about what it means to be a member of the IATI community and what responsibility it entails.

**Action:**

- Yohanna will circulate initial ideas on the development of a short piece on vision/mission for reactions from the rest of the group (via email).
- Alasdair and Carolyn to further refine a briefer subset of the discussion paper ahead of follow-up call on 2 March.

➤ **Roadmap/transition tables presented**

- These are very useful timelines in visual form. Sec is requested to add more milestones to make them really helpful for the Board, especially in relation to preparation for the MA meeting.
- Some of the papers listed here are not realistic (and might just be in the form of verbal updates by the Chair to meet the commitments made at the December SC meeting).
- Ideally the Board would be in a position to have already hired a consultant to do initial work around hosting options. This is one area that could well be funded entirely by a member. Sec should not feel uncomfortable developing TORs for the consultancy since this can be couched as a broader effort that takes forward some of the evaluation recommendations around longer term governance issues including hosting, and provides options of different models – including for example the model that includes an executive director.

**Action:**

- Add more milestones to the roadmap and recirculate.
- Sec to develop draft TORs for hosting consultant for MAG review.